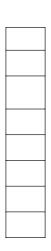
Exhibit A - Pricing Page					
ARFQ DCR2500000103 PREA Audit Services					
ltem	Division of Corrections and Rehabilitation Facilities	Address	Offender/Resident Capacity	Price Per Facility	
1	Anthony Correctional Center (Non-Operational at this time) Est. Opening late 2025 with 102 offenders	313 Anthony Center Drive, White Sulphur Springs, WV 24986	N/A	\$5,600.00	
2	Beckley Correctional Center & Jail	111 S. Eisenhower Drive, Beckley, WV 25801	109	\$5,000.00	
3	Parkersburg Correctional Center & Jail & Wood County Holding Center (Satellite)	225 Holiday Hills Drive, Parkersburg, WV 26104	344	\$5,250.00	
4	Charleston Correctional Center & Jail	1356 Hansford Street, Charleston, WV 25301	128	\$5,300.00	
5	Central Regional Jail & Correctional Center	1255 Dyer Hill Road, Sutton, WV 26601	312	\$5,500.00	
6	Eastern Regional Jail & Correctional Center	94 Grapevine Road, Martinsburg, WV 25405	568	\$5,800.00	
7	North Central Regional Jail & Correctional Center	#1 Lois Lane, Greenwood, WV 26415	564	\$6,150.00	
8	Northern Correctional Center and Jail & Ohio County Correctional Center (Satellite Facility)	112 Northern Regional Correctional Drive, Moundsville, WV 26041	608	\$5,800.00	
9	Potomac Highlands Regional Jail & Correctional Center	355 Dolan Drive, Augusta, WV 26704	312	\$5,500.00	
10	South Central Regional Jail & Correctional Center	1001 Centre Way, Charleston, WV 25309	460	\$5,800.00	
11	Southern Regional Jail & Correctional Center	1200 Airport Road, Beaver, WV 25813	468	\$5,250.00	
12	Southwestern Regional Jail & Correctional Center	1300 Gaston Caperton Drive, Holden, WV 25625	468	\$5,800.00	
13	Tygart Valley Regional Jail & Correctional Center	400 Abbey Road, Belington, WV 26250	368	\$5,500.00	
14	Western Regional Jail & Correctional Center	One O'Hanlon Place, Barboursville, WV 25504	576	\$6,150.00	
15	Donald R Kuhn Juvenile Center	One Lory Place, Julian, WV 25529	46	\$5,600.00	
16	Gene Spadaro Juvenile Center	106 Martin Drive, Mt. Hope, WV 25880	23	\$5,000.00	
17	J.M. Chick Buckbee Juvenile Center	144 Jerry Lane, Augusta, WV 26704	24	\$5,300.00	
18	James H. Tiger Morton Juvenile Center	60 Manfred Holland Way, Dunbar, WV 25064	23	\$5,600.00	
19	KH Rubenstein Juvenile Center	141 Forestry Camp Road, Davis, WV 26260	66	\$5,300.00	
20	Lorrie Yeager Juvenile Center	907 Mission Drive, Parkersburg, WV 26101	24	\$5,000.00	

21	Robert L. Shell Juvenile Center	Two O'Hanlon Place, Barboursville, WV 25504	23	\$5,600.00
22	Ron Mulholland Juvenile Center	1000 Chapline Street, Wheeling, WV 26003 25		\$5,300.00
23	Sam Perdue Juvenile Center	843 Shelter Road, Princeton, WV 24739 20		\$5,000.00
24	Vickie Douglas Juvenile Center	900 Emmett Rousch Drive, Martinsburg, WV 25401 23		\$5,300.00
25	Denmar Correctional Center & Jail	4319 Denmar Road, Hillsboro, WV 24954	240	\$5,800.00
26	Huttonsville Correctional Center & Jail	109 HCC Blvd, Huttonsville, WV 26273	1193	\$5,800.00
27	Lakin Correctional Center & Jail	11264 Ohio River Road, West Columbia, WV 25287 607		\$5,500.00
28	Mt. Olive Correctional Complex & Jail	1 Mountainside Way, Mt. Olive, WV 25185	1061	\$5,800.00
29	Pruntytown Correctional Center & Jail	2006 Trap Springs Road, Grafton, WV 26354	369	\$5,800.00
30	Salem Correctional Center & Jail	7 Industrial Blvd, Industrial, WV 26426	372	\$5,800.00
31	St. Marys Correctional Center & Jail	2880 N. Pleasants Highway, St. Mary's, WV 26170	700	\$5,500.00
32	Stevens County Correctional Center & Jail	795 Virginia Avenue, Welch, WV 24801	324	\$5,800.00
		Grand Total:	10448	\$177,200.00
Bidder/Ven				
Name: Corrections Consulting Services, LLC				
Address: 105 Water Ridge Ct				
Phone No.: 713-818-9098				
Fax No.: n/a				
Email Address: business@correctionscs.com				
Authorized Signature				



		Vendor must complete and return this Pricing Page.	
		Any product or service not on the Agency provided Pricing Page will not be allowable. The State cannot accept an alternate Pricing Page, failure to use Exhibit A Pricing Page will lead to disqualification of vendor's bid. No future use of the Contract or any individual item is guaranteed or implied. A no bid entered in the Pricing Page will result in Vendor's bid being disqualified.	
Vendor should type or electronically enter the information into the Pricing Page to prevent errors in the evaluation.		Vendor should type or electronically enter the information into the Pricing Page to prevent errors in the evaluation.	





# **Corrections Consulting Services**

Address: 105 Water Ridge Ct, Buchanan Dam, TX 78609 Phone: 713-818-9098 Contact: Kathy Brownfield Email: business@correctionscs.com

# **Response to:**

WV Division of Corrections and Rehabilitation ARFQ 0608 DCR2500000103

> Attn: Erin Webb erin.a.webb@wv.gov



## **Table of Contents**

Company Overview and Experience	3
Staffing	5
Methodology	
References	
Pricing	



## **Company Overview and Experience**

Corrections Consulting Services, LLC, is a Texas limited liability company and a minority women owned small business ("CCS") established on June 5, 2014, is pleased to submit its proposal for conducting PREA audits pursuant to the Prison Rape Elimination Act of 2003, as amended. CCS agrees with all General Provisions and agrees to full compliance with state and federal requirements as to governmental contracts.

## Experience

CCS is involved in conducting PREA audits of federal, state, county and local adult and juvenile detention facilities all over the United States pursuant to the standards of the federal Prison Rape Elimination Act using the Auditor Compliance Tools developed in conjunction with the United States Department of Justice and the National PREA Resource Center. Since its inception, CCS and its team of auditors have conducted hundreds of PREA audits comprising of federal adult military detention facilities, state prisons, community confinement facilities, county jails and juvenile detention facilities with inmate and resident populations ranging from 30 to 6,000 in 47 States.

## **Financial Stability**

CCS has developed an excellent reputation with numerous federal, state and county correctional agencies. As expected from all of our customers, we honor our commitment to the contract by providing a fair, professional, and complete audit. We have completed every contract and every audit on schedule and within the expected budget. Seventy percent of CCS's business has been obtained by repeat customers and through referrals. CCS is financially strong and has the financial resources and stability to provide the personnel and tools to conduct audits all over the United States. To date, CCS does not have any pending litigation or disputes with regard to contracts or any other matters. CCS has not been debarred, lost any contracts and no contracts have been terminated by either party.

## Philosophy

Our philosophy is "Together We Succeed". The audit is not intended to be a "gotcha" process. Our goal is to bring the audit to a successful conclusion by developing trust and creating a positive working relationship with the agency ensuring the PREA standards are met. The audit process should be of value to the facility or agency that will benefit everyone working and living in the facility. We treat every audit as a balancing act in working with the agency to ensure a fair audit without sacrificing integrity.

# Key Personnel

**Kathy Brownfield, Co-Founder & CEO:** Ms. Brownfield brings to PREA Auditors of America 30 years of experience and knowledge in the legal field with a focus on corporate business, finance and securities. It is with this knowledge that Ms. Brownfield has successfully grown CCS into one of the industry's leading audit firms. Ms. Brownfield holds many roles within CCS, she primarily manages the day to day business operations as well as legal compliance, risk management, financial, and tax matters.

Major Jule Brownfield, Co-Founder & Vice President: Major Brownfield has been the Audit Manager of CCS since its inception in 2014. All audits will be overseen by Major Brownfield and he will be responsible for the overall management and supervision of the audits, as required. Major Brownfield has been a certified Texas Peace Officer since 1983 and brings over 30 years of law enforcement and detentions experience through his former employment of 27 years as the Major of Detentions with the Harris County Sheriff's Office in Houston, Texas (a 12,000 bed adult correctional facility) and 5.5 years as the Director of Detentions of the Fort Bend County Sheriff's Office in Richmond, Texas (an 1,800 bed adult correctional facility). Under the supervision and expertise of Major Brownfield, the Fort Bend County Jail was the first detention facility in Texas to be PREA compliant and PREA Certified in 2014 with no corrective action. Major Brownfield's expertise is in all areas of detentions and law enforcement. He has over 15 vears of extensive experience in staff and inmate investigations, criminal law enforcement investigations, security assessments, and budget processes. He is a criminal justice professional that is in the business of front line state and federal criminal justice work and detentions. He understands the nuances of prison management and thus there will be no surprises or arguments over non-consequential issues.

## **Team of Auditors**

We have an elite team of highly qualified and experienced criminal justice professionals. Our entire team possess knowledge and working experience in law enforcement and correctional detention facilities. The majority hold or have held supervisory positions in all types of state and county detentions facilities across the United States. Combined, our team has over 100 years of experience in correctional, investigative, and law enforcement matters.



# Staffing

CCS currently maintains a roster of 10 active auditors who meet or exceed the criteria set forth in Section 3.1. Auditors will be assigned to specific facilities based on availability and jurisdictional experience at the time of contract award.

	Auditor	Certification	Certification/Recertification Dates
1.	Darla O'Connor	Adult	May 02, 2019/ Jun 30, 2022
2.	Lynni O'Haver	Adult	Oct 09, 2015/ Dec 31, 2021
3.	Elaine Bridschge	Adult and Juvenile	Oct 09, 2015/ Dec 31, 2021
4.	Valerie Wolfe Mahfood	Adult	Oct 17, 2016/Dec 31, 2022
5.	James Kenney	Adult	Mar 06, 2019/Dec 31, 2022
6.	Matthew Taylor	Adult	Nov 17, 2022
7.	Lori Fadorick	Adult	Feb 09, 2015/Jun 30, 2021
8.	Ron Kidwell	Adult	May 02, 2019/Jun 30, 2022
9.	Bob Palmquist	Adult and Juvenile	Feb 13, 2014/Dec 31, 2021
10.	Brian Sutherland	Adult	Mar 16, 2018/Apr 14, 2025

## Resume

## Darla O'Connor

## **Education**

Belhaven University - Bachelor of Science in Psychology

Louisiana State University - Master of Criminal Justice

# Professional Experience

• President/CEO - 05/19 - Present Strategic Justice Solutions

Executive Director, Retired - 09/86 - 12/17 Baton Rouge Community Transition and Treatment Center

#### Resume Lynni O'Haver

## **Education**

Walden University, Minneapolis, MN; May 2013 – Master's Degree Business Administration

Hodges University, Naples, FL; August 2009 – Bachelor's Degree, Executive Management

Garland County Community College, Hot Springs, AR; December 1991 – Associate Degree, Accounting

- 05/2018 Present Sergeant, Naples Jail Center Policy & PREA Coordinator Collier County Sheriff's Office, Naples, FL US
- 07/2013 05/2018 Lieutenant, Naples Jail Center Classifications, Policy & amp; Compliance; PREA Coordinator; Collier County Sheriff's Office, Naples, FL US
- 05/2010 07/2013 Lieutenant, Naples Jail Center Housing; Collier County Sheriff's Office, Naples, FL US
- 08/2005 05/2010 Administrative Lieutenant, Collier County Sheriff's Office, Naples, FL US
- 07/2004 08/2005 Sergeant, Collier County Sheriff's Office, Naples, FL US
- 05/2000 07/2004 Deputy / Corporal, Collier County Sheriff's Office, Naples, FL US
- 08/1998 05/2000 Civilian, Property and Evidence Tech, Collier County Sheriff's Office, Naples, FL US

#### Resume Elaine Bridschge

## **Education**

Northern Arizona University - Master of Education (MEd) Counseling Graduated with Distinction

Prescott College - Bachelor of Arts (BA) Early Childhood Education Central Arizona College

Associate in Applied Science (AAS) Early Childhood Education

#### Work Experience

- Self employed PREA Auditor 2021 Current
- Pinal County Juvenile Court Services; Program Manager (Retired) 2006-2021
- Pinal Gila Community Child Services, Inc.; Education & MH Coordinator 1989-2006
- Prescott College: Mentor/Instructor Pima Community College: Child Development Adjunct Faculty Central Arizona College: Advisor/Instructor 1989-2006

#### Resume Valerie Wolfe-Mahfood

#### **Education**

PhD, College of Criminal Justice Sam Houston State University, Huntsville, Texas

MBA, College of Business Lamar University, Beaumont, Texas

BBA, College of Business Lamar University, Beaumont, Texas

- Adjunct Instructor, Criminal Justice, 09/2018 Present Lamar University
- Associate Professor/Adjunct Professor, Criminal Justice, 08/2017 Present American InterContinental University
- Certified Correctional/PREA Auditor, 07/2016 Present American Correctional Association
- Law Librarian II III, Access to Courts Program, 09/2008 Present Texas Department of Criminal Justice – Richard P. LeBlanc Unit
- Investigator II, Offender Grievance Program, 07/1999 09/2008 Texas Department of Criminal Justice – Richard P. LeBlanc Unit
- Correctional Officer II III, 06/1993 to 07/1999
   Texas Department of Criminal Justice Mark W. Stiles Unit
- Correctional Officer I, 04/1993 07/1993
   Texas Department of Criminal Justice L.V. Hightower Unit

#### Resume James Kenney

## **Education**

Hillsborough Community College, Tampa, Florida - Associate of Arts Degree

- PREA Coordinator 2006 Present Osceola County Corrections Department, Kissimmee, FL
- Employee Benefits Manager 2004 2006 Publix Super Markets, Lakeland, FL
- Claims Supervisor 1994 2004 Allied Benefit Systems, Chicago, IL
- Detention Deputy 1987 1991
   Hillsborough County Sheriff's Office, Tampa, FL

#### Resume Matthew Taylor

## **Education**

Wicklander-Zulawski Criminal Interview and Interrogation Phoenix, AZ

Arizona Department of Corrections Parole Academy Phoenix, AZ

Correctional Officer Training Academy Tucson, AZ

Undergraduate studies at Pennsylvania State University, with focus on criminal justice

## **Professional Experience**

ARIZONA DEPARTMENT OF CORRECTIONS REHABILITATION AND REENTRY, Phoenix, AZ 1998-Present

- PREA Coordinator June 2019 Present
- Auditor III February 2019 June 2019
- Correctional Administrative Investigator, 2014 January 2019
- Senior Community Corrections Officer, 2007 2014
- Community Corrections Officer, 2003-2007
- Investigator III, 2003-2003
- Disciplinary Coordinator, 2003-2003
- Key Control Officer/Fire Safety Liaison, 2001-2003
- Correctional Officer I and II, 1998-2001

#### Resume Lori Fadorick

## **Education**

- 01/2000-5/2007 Hollins University M.A, Liberal Arts, Concentration in Psychology
- 08/1993-05/1997 Roanoke College B.A., Criminal Justice B.A., French

- President/CEO 05/19 Present Strategic Justice Solutions
- 07/2007 Present Western Virginia Regional Jail Sergeant, Accreditation Manager
- 1/2005 –11/2019 Braley and Thompson Mental Health Support Worker/Mentor (02/2007-07/2007 – Case Manager)
- 01/2001 02/2007 VA Dept. Of Corrections, Botetourt Correctional Center Treatment Program Supervisor/Accreditation Manager

#### Resume

## Ron Kidwell

- Division Commander, Court Services Division Major (July 2016 October 2017) Fairfax County Sheriff's Office
- Division Commander, Confinement Division Major (August 2012 July 2016) Fairfax County Sheriff's Office
- Chief, Human Resources Branch Captain (April 2010 August 2012) Fairfax County Sheriff's Office
- Section Supervisor, Internal Affairs Section First Lieutenant (May 2009- April 2010) Fairfax County Sheriff's Office
- Section Supervisor, Alternative Incarceration Branch 1st Lieutenant (Sept 2008 May 2009)
   Fairfax County Sheriff's Office
- Section Supervisor, Professional Service Branch 1st Lieutenant (August 2007 Sept 2008)
   Fairfax County Sheriff's Office
- Squad Commander, Confinement Division 1st Lieutenant (March 2007 August 2007) Fairfax County Sheriff's Office
- Asst. Section Supervisor, Court Services Division 2nd Lieutenant (2005 2007) Fairfax County Sheriff's Office
- First Line Supervisor, Confinement Division Sergeant (2003 2005) Fairfax County Sheriff's Office
- First Line Supervisor, Support Services Division Sergeant (2000 2003) Fairfax County Sheriff's Office
- Deputy Sheriff, Confinement Division (1988 2000) Fairfax County Sheriff's Office

#### Resume Robert Palmquist

## **Education**

Washington State University - Master of Arts

Washington State University - Bachelor of Arts

- Program Administrator 11/2010 12/ 2019 (Retired) Martin Hall Juvenile Detention Facility Medical Lake, Washington
- Warden 07/2003 09/2009 Federal Bureau of Prisons Seattle, Washington
- Chief, Security Technology 09/2000 07/2003
   Federal Bureau of Prisons Headquarters, Washington DC
- Associate Warden 12/1997 09/2000 Federal Bureau of Prisons, Brooklyn, New York, Metropolitan Detention Center
- Jail Administrator 10/1995 12/1997 Federal Bureau of Prisons, Tucson, AZ, Federal Correctional Institution
- Executive Assistant 5/1989 10/1995 Federal Bureau of Prisons, Sheridan, OR, Federal Correctional Institution
- Paralegal Specialist 6/1985 5/1989 Federal Bureau of Prisons, Belmont, CA, Western Regional Office
- Correctional Officer 2/1982 6/1985 Federal Bureau of Prisons, Lompoc, CA, United States Penitentiary

#### Resume Brian Sutherland

## **Education**

2016 Master of Criminal Justice and Public Administration – Criminal Justice Focus Liberty University, Lynchburg, VA

2013 Bachelor of Science in Occupational Training and Management – Education Focus, and a Minor Degree in Human Services and Marketing Old Dominion University, Norfolk, VA

2009 Associate in Arts and Sciences Degree Rappahannock Community College, Warsaw, VA

1996 Law Enforcement Certificate Southwest Virginia Community College Cedar Bluff, VA

- 2018 Present Caroline Detention Facility, Chief of Security
- 2017 2018
- Virginia Department of Corrections, Agency Policy Analyst
- 2016 2017 Peumansend Creek Regional Jail Deputy Superintendent of Operations
- 2013-2016 Peumansend Creek Regional Jail Training & Accreditation Manager
- 2005-2013 Peumansend Creek Regional Jail Lieutenant
- 2004-2005
   Peumansend Creek Regional Jail Housing Supervisor
- 2004
   Peumansend Creek Regional Jail Detention Office
- 1996-2004 Haynesville Correctional Center and Haynesville Correctional Field Unit #17 Correctional Officer Senior
- 1994-1996
   H&B Security and Associates, Security Officer





# Methodology

The PREA Audit process is highly structured, consisting of three separate and distinct stages – Pre-Audit, On-Site Audit, and Post-Audit. Each stage contains specific requirements and activities to be conducted and completed. In order for the audit to be valid, all of these stages must be conducted.

## **Pre-Audit Stage**

Once a contract has been finalized, we will meet with the PREA Coordinator ("PC") to introduce our staff and review the Audit Plan. We will also request the contact information for the PREA Compliance Manager ("PCM") or Managers at the facilities where the audits are to be conducted. At this time, we will ask the PCM to post the Notice of Upcoming PREA Audit 60 days prior to the schedule of the on-site audit dates. This Notice must be posted in areas, such as housing units, where all residents and facility staff can view it. The Notice will contain information as to how the auditor can be confidentially contacted prior to, during, and after the audit, and during the six-month Corrective Action Period, if necessary. We will provide a post office box address for this confidential communication.

During the initial meeting we will provide the PC with directions as to how to access and complete the Pre-Audit Questionnaire. This document establishes the foundation of the audit. It asks for descriptive information about the agency and the facilities to be audited. There are a series of inquiries regarding the agency's or facility's experience with the Juvenile Facility standards (such as occurrences and incident data) and requests the uploading of relevant Policies and Procedures, among other documents.

Once the Questionnaire is completed we will begin the review of responses and the Policies and Procedures and related documents. We will make a list of any questions or concerns we may have and meet with the PC and PCM(s) to get clarifications, and if necessary, request additional documentation. We will also use this opportunity to explain the On-Site Audit and Post-Audit processes and answer any questions they may have. Additionally, we will confirm with them the dates of the On-Site Audit visit.

These initial conversations with the PC and PCM(s) will establish a relationship between them and the Auditor that will continue throughout the audit. Our view is that while the audit process is highly structured, our primary responsibility is to work with the and the facility administrators to achieve compliance with all of the standards. Ongoing communication is critical to achieving this mutual goal.

While we are awaiting completion, and uploading of the Pre-Audit Questionnaire, we will attempt to contact community-based or victim advocates who may have insight into relevant conditions at the facility or facilities scheduled for the Audit. It should be noted that one of the most

significant requirements in gathering and evaluating data to assess degrees of compliance is that the data must be reliable, supported by credible evidence. Unsupported anecdotal opinions cannot be used to inform a compliance decision.

The final activity in the Pre-Audit phase is to initiate the Auditor Compliance Tool with the responses from the Questionnaire, entering notes from the review and discussions.

## **On-Site Audit Stage**

The On-Site Audit Stage consists of three distinct elements. The first is the tour of the facility. We are required to observe all areas of the audit facility in order to verify compliance with the standards. This includes observing how well the residents are supervised, and noticing blind-spots and any other indicators that an area of the facility is not being monitored in a way that keeps residents safe from sexual abuse. By the same token, the Auditor is to note everything the facility is doing correctly or exceeding in certain regards. It is important to keep in mind that the Final Report will reflect not only the compliance deficits, but also where the facility and/or agency is meeting and/or exceeding the Standards.

The areas of the facility to be toured are:

- Intake/reception/screening area;
- All housing units, including cell blocks (if there are any) and dormitories;
- Segregated housing units (SHU's);
- Health care (medical and mental health clinics, infirmaries, and housing units);
- Recreation, cafeteria (if there is one), and work areas, other programming areas (e.g., education or special education areas); and
- Areas that were renovated, modified or expanded.

As the Auditor conducts the tour, he or she will be taking notes and asking residents and staff various questions related to the standards.

The second element involves the additional review of policies, procedures, reports, internal and external audits, and accreditations. The Auditor will also sample and review relevant documents and records for the most recent one-year period.

Finally, the On-Site Audit stage will be completed with the interviews of both residents and staff. This will include both random and targeted interviews (e.g., residents who have reported sexual abuse, transgender and intersex residents). Staff interviews will include Administrators/Supervisors (e.g., Agency Head or Designee, PREA Coordinator, PREA Compliance Manager, and Program Director or Designee) and specialized staff (e.g., medical health care staff, education and program staff, investigative staff).

## **Post-Audit Stage**

The Post Audit Stage includes five elements. The first is the completion of the Auditor Compliance Tool. This involves entering a response for each standard and subs-standards based on our review of agency and facility policies and procedures, documentation, and data. We also incorporate the results of our resident and staff interviews and the tour of the facility.

Second, we then make a determination of compliance for each standard, entering commentary to justify our decision. This is followed by an overall determination of compliance. This determination of whether the facility has met the standard subsections is based on:

- Agency/facility policies that are consistent or inconsistent with requirements.
- Review of documentation for evidence validating compliance with requirements.
- Observations during the tour of the facility that provide evidence that supports or contradicts adherence to the requirements.
- Interviews with staff and residents that confirm or refute agency/facility practices.

The determination of compliance with the overall standard is categorized as follows:

- Exceeds Standard: substantially exceeds requirement of standard
- Meets Standard: substantial compliance; complies in all material ways with the standard for the relevant review period
- Does Not Met Standard: requires corrective action

The third element is the development of the Auditor's Summary Report. This Report captures the data, findings, and conclusions, discussed above. Specifically:

- Agency/facility information;
- Narrative describing the audit process;
- Description of facility characteristics;
- Summary of audit findings;
- Number of provisions achieved at each level;
- Determination for each standard; and
- Auditor certification.

The last item on the above list, is a Certification of the Auditor that the contents of the Report are accurate to the best of his or her knowledge and no conflict of interest exists with respect to his or her ability to conduct an audit of the agency under review.

The fourth element is the development with the PC and PCM(s) of a Corrective Action Plan ("CAP"), if necessary, based on any finding of "Does not meet the standard". The CAP details the deficiencies, minimal remedial measures, timeline for achieving compliance, and schedule of deliverables. Each measure will list actions, which are directly linked to standard requirements; designed to address the deficiency; and, bring the facility in compliance with the standard. Each action will be clear and specific, ensuring that it is achievable, and will detail any documentation required to demonstrate compliance.

The final element is the verification of the CAP, if required. The Auditor will verify implementation of the CAP, issue a final determination, and complete a final PREA Audit Report. If no CAP is required, then the Auditor will provide the final Report only.

Again, throughout the stages we will communicate with the agency and facility administrators to clarify any issues we encounter and to ensure that we correctly understand the data and documents under review.



#### References

Agency: Federal Bureau of Prisons Address: 320 1st St NW, Washington, DC 20534 Contact Name: Dr. Joe Muto, Chief, ACA/PREA Audit Section Phone: (202) 353-4145 Email: jmuto@bop.gov

Agency: Texas Department of Criminal Justice Address: 1060 Hwy 190 E Huntsville, TX 77340 Contact Name: Cassandra McGilbra Phone: (936) 437-4987 Email: <u>Cassandra.Mcgilbra@tdcj.texas.gov</u>

Agency: Florida Department of Corrections Address: 501 South Calhoun Street, Tallahassee, FL 32399 Contact Name: Judy Cardinez-Harris, PREA Coordinator Phone: (850) 717-3252 Email: Judy.Cardinez@fdc.myflorida.com

Agency: Alabama Department of Corrections Address: 301 South Ripley Street Montgomery, AL 36104 Contact Name: Christy Vincent, ADOC PREA Director Phone: (334) 353-2501 Email: <u>christy.vincent@doc.alabama.gov</u>